

Oklahoma State Department of Health



Oklahoma State Innovation Model (OSIM)

OSIM Health Finance and Health E&E
8/28/2015 Workgroup Meeting



Agenda

Section			Presenter	
Introductions		9:00	Becky P. I.	
OSIM Overview & Triple Aim	5 min	9:05	Alex M.	
Deliverable Review & Discussion: High Cost Delivery Services	60 min	9:10	Milliman	
Deliverable Review & Discussion: Care Delivery Models in OK	45 min	10:10	Milliman	
Additional Discussion Items and Future Meetings	5 min	10:55	Isaac L. and Valorie O.	

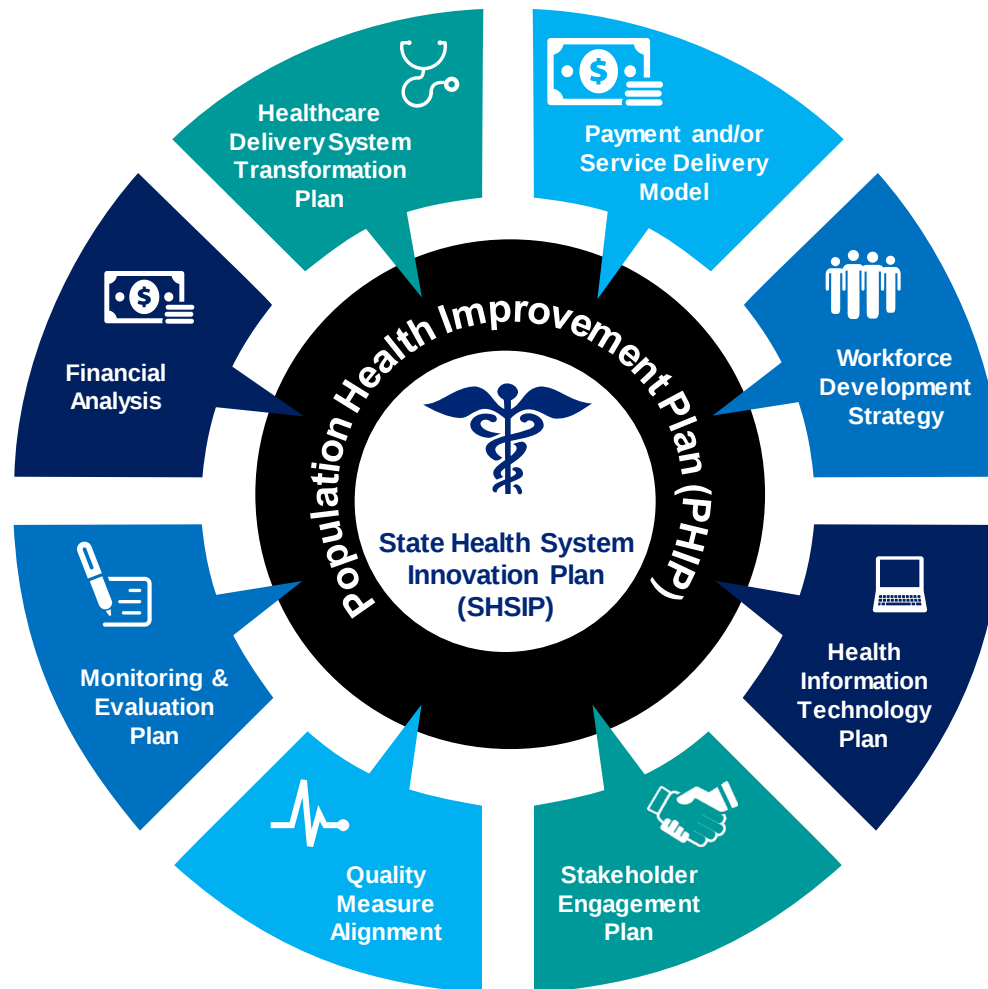


Overall OSIM Timeline

Activity	2015										2016
	Mar.	Apr.	May	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.
Ongoing: Stakeholder Engagement	Stakeholder Engagement										
Phase 1: Define - Finalize roles and responsibilities - Identify goals and objectives - Generate innovation ideas for payment and delivery reform											
Phase 2: Develop Model Design and Select Quality Metrics - Identify components of redesigned system - Leverage existing initiatives in support of Model Design - Reach consensus on Model Design and aligned quality metrics											
Phase 3: Develop Health Information Technology Plan and Financial Model - Design Value Based Analytics tool - Develop financial savings estimate - Identify regulatory requirements for supporting new model design - Reach consensus on cost savings											
Phase 4: Finalize State Innovation Model - Develop implementation strategy - Finalize budget for testing - Submit Model Design											

OSIM State Health System Innovation Plan (SHSIP) Overview

The SHSIP is the primary deliverable from the OSIM initiative



OSIM Workgroup Update: Health Efficiency & Effectiveness

Health Efficiency & Effectiveness



Deliverable / Milestone	Status	Date
Population Health Needs Assessment	■ Completed	7/17
Initiatives Inventory	■ Completed	7/22
Care Delivery Models	■ Received for review	8/17
High Cost Services	■ Received for review	8/24

Key Findings

Population Health Needs Assessment

- Chronic disease affects all populations within the state, albeit at somewhat varying degrees
- 37.5% of adults in Oklahoma have hypertension, the 9th highest rate nationally
- Oklahoma is the 6th most obese state in the nation
- Diabetes, hypertension, obesity, physical activity and nutrition, and tobacco use are risk factors associated with heart disease and cancer—the leading causes of death in Oklahoma
- The most common initiatives found in Oklahoma are concentrated on improving behavioral health

OSIM Workgroup Update: Health Workforce



Deliverable / Milestone	Status	Date
Provider Organizations	■ Preliminary deliverable received; undergoing stakeholder review	8/05
Gap Analysis	■ Preliminary deliverable received; undergoing stakeholder review	8/05
Emerging Trends	■ Awaiting vendor delivery	9/01
Policy Prospectus	■ Awaiting vendor delivery	10/01

Key Findings

Provider Organizations and Provider Landscapes

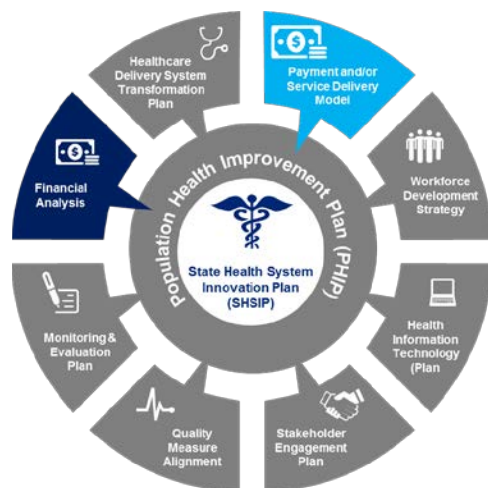
- Major landscape overview inventoried the number various provider types in Oklahoma
 - Physicians: 7,839, Nurses: 47,167, Physician Assistants: 1,193, Dentists: 1,756, Psychologists: 571
- Significant urban vs rural disparities in provider to population ratios for Dentists and Psychologists
 - Urban: 57% Dentists, Psychologists: 56%

Workforce Gap Analysis

- Although precision of measurement is lacking, it is evident that there is a severe shortage of primary care providers
- Workforce data must be improved to accurately depict the shortage and need

OSIM Workgroup Update: Health Finance

Health Finance



Deliverable / Milestone	Status	Date
Insurance Market Analysis	Preliminary deliverable received; undergoing stakeholder review	8/13
High Cost Delivery Services	Received for review	8/24
Care Delivery Models	Received for review	8/17
Financial Forecast of New Delivery Models	Not yet started; pending executive committee alignment on OSIM model	10/26

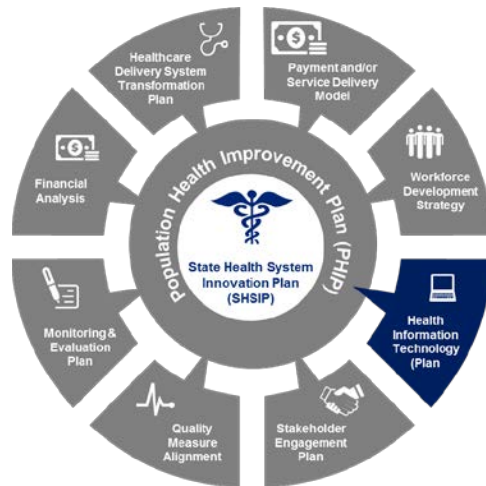
Key Findings

Oklahoma Insurance Market Analysis

- Reduction in the number of uninsured Oklahomans in 2014
- Rise in premium amounts expected for 2016, could impact uptake
- OSDH can engage 80% of the insured market by including the top six carriers
 - Medicaid, Medicare, EGID, and public programs
 - With 25% of the covered lives insured through other self-funded employer sponsored health plans, it will also be imperative to engage these businesses to achieve the goal of engaging 80% of the insured market

OSIM Workgroup Update: Health Information Technology

Health Information Technology



Deliverable / Milestone	Status	Date
EHR / HIE Surveys	■ Complete	08/10
Value Based Analytics Roadmap	■ High level draft received and currently undergoing stakeholder review	08/25
HIT Plan: Internal Review	■ Outline of HIT plan and conceptual design complete and currently undergoing review	10/30
HIT Plan: CMS Submission	■ Pending completion of stakeholder review	11/30

Key Findings

Electronic Health Record / Health Information Exchange Surveys

- Electronic health record (EHR) penetration is fairly strong in urban Oklahoma, but weaker in rural areas
 - Those providers who do not have or are not currently adopting EHRs are unlikely to do so under current circumstances
- Financial limitation is still the number one reason for not adopting HIT technology
- Two predominant health information exchanges (HIE) have similar coverage and structures
- 3 different paths to interoperability within the state are suggested
 - Network of exchanges, select an existing HIE, state sponsored HIE

Next Steps for Stakeholders

Stakeholders can follow these next steps to stay engaged in the OSIM Plan development.

Next Steps

1. Complete the [Second Stakeholder Survey](#). (Look out for an email with the survey link.)
2. Submit [online feedback on deliverables](#) via the OSIM Workgroup Public Comment Boxes. (osim.health.ok.gov)
3. Join a [workgroup](#) to help develop the components of the *OSIM Plan*. Participation can be virtual or in person.
4. Attend the next [OSIM Statewide Stakeholder Meeting](#) to review the *OSIM Value-Based Analytics Roadmap*:
 - Wednesday, September 9 – Oklahoma City
 - Friday, September 11 – Tulsa

For additional questions and comments regarding the OSIM project, contact the OSIM Project Director.

Name	Position	Email
C. Alex Miley	OSIM Project Director	CatherineAM@health.ok.gov



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High Cost Delivery Services

Analysis on Delivery of High-Cost Services

Prepared for Oklahoma State Department of Health

August 28, 2015

Presented by:

Jeremy D. Palmer, FSA, MAAA
Principal and Consulting Actuary

Chris T. Pettit, FSA, MAAA
Principal and Consulting Actuary



High Cost Considerations & Discussion Questions

Considerations

- Medicaid population can be difficult to assess high costs due to limited condition reporting.
 - Are there ways to improve diagnosis code utilization and reporting?
- Population differences between payers allow for only loose comparisons in costs due to population variances.

Discussion Questions

- What could be included in health care management to make it a more well-managed system to reduce costs?
- What should be the first area of focus for reducing high costs for individual payers or across the insurance markets?



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Oklahoma Care Delivery Models

State of Oklahoma Care Delivery Model Assessment

Prepared for:

Oklahoma State Department of Health

Prepared by:

Maureen Tressel Lewis, MBA
Andrew Naugle, MBA
Susan Philip, MPP



Care Delivery Considerations & Discussion Questions

Considerations

- Care delivery transformation is currently happening in pockets across the state
- Health IT barriers to interoperability will be a factor in fully implementing any coordinated care model in Oklahoma
- Most care delivery initiatives do not include a multi-payer approach

Discussion Questions

- How and where should behavioral health be integrated into a care delivery model for Oklahoma?
- How do the state's current access to care issues affect the implementation of future care delivery models?
 - Rural vs. Urban populations



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Next Meetings

- **Value-Based Analytics and Model Design Workshops**

- September 9 in Oklahoma City
 - SAMIS Center, OU Health Sciences Center: 2:30-4:30pm
- September 11 in Tulsa
 - Tulsa Chamber of Commerce: 1:00-3:00pm

Members from all OHIP/OSIM Workgroups are invited

- **Health E&E Meeting following Zarrow Symposium**

- September 17 in Tulsa
 - Cox Business Center: 5:30-6:30pm

- Meeting and other SIM Information: osim.health.ok.gov



Health Workforce Redesign

Governor's Health Workforce Action Plan Strategy Session

September 2nd, 9:00am-3:00pm

- Action Plan contains high level goals and strategies to ensure Oklahoma's health workforce is able to support the transition to value-based care
- Session will be facilitated by National Governor's Association Consultants
- Attendees from each workgroup will be invited
- Outcomes will be included in an issue brief that will inform the newly created "*Health Workforce Subcommittee*" of the Governor's Council for Workforce and Economic Development

Contact Jana Castleberry at
JanaC@health.ok.gov or at
405-271-9444 ext. 56520.



■ Outcomes:

- Input on the development of a health workforce plan which incorporates a care coordination model, encourages patient-centered care, and supports the needs of a value-based system
- Recommendations for descriptions and core competencies for "emerging health professions" in Oklahoma
- Recommendations that support "Team-Based Care for a Transformed System of Care" in Oklahoma

